

10-12 November 2023

DOCUMENT 13

Title	UCA Assembly Limited Board Member Nominations
Type of Paper	For Approval by ASC as noted under Clause 10(1)(a) as set out in the Constitution of UCA Assembly Limited "UCAAL"
Assembly or ASC Minute	Clause 10(1)(a) of the UCAAL constitution notes "No person may be elected or appointed to the office of Director including those appointed to fill a casual vacancy, nor can the number of Directors or qualification of the Directors to hold office be amended unless approved by the Assembly Standing Committee" Under Clause 2.1(c)(1), UCAAL is defined as an "institution" as that term is defined in regulation 3.7.4.7(a) (i) of the Regulations; and (2) a "Body" as that term is defined in clause 3 of the Church Constitution and shall be subject to the relevant requirements and restrictions imposed by laws of the Church on the Company as an institution of the Church and as a body within the Church, so far as they do not contravene the Law.
Consultation	UCAAL Board
Purpose	To ensure the Board of UCAAL maintains a functional and highly skillful board.
Rationale & Findings Summary	UCAAL is the corporate body for the National Assembly that enters contracts on behalf of the National Assembly. UCCAL has identified two candidates, both with extensive UCA experience, to come onto the Board.
Attachments	Attachment A: Expression of Interest Form – Dale K. Ham Attachment B: Expression of Interest Form – David Cousins
Proposal/s	That the Assembly Standing Committee: 1. approve the appointment of Dale K. Ham to the UCAAL Board in line with the UCAAL constitution 2. approve the appointment of David Cousins to the UCAAL Board in line with the UCAAL constitution

Submitted by	On behalf of the UCAAL Board
	Leo Iosifidis National Director – Strategic Finance and Administration Uniting Church in Australia – National Assembly Company Secretary – UCAAL
	leoi@nat.uca.org.au

Dale K Ham

CPA

Management Accountant / Logistics Analyst

Success providing high-end customer service and accounting solutions to top-level organisations

A graduate with a Bachelor of Business (Professional Accounting) degree and CPA qualification and extensive experience managing Logistics, Operations, and Technology Services. Highly skilled in customer service, project management, change delivery, procurement, order requisition and processing, workflow planning and prioritisation, and driving continuous improvements to streamline the accomplishment of set goals and targets. Leverage excellent communication and interpersonal talent to forge solid relationships with clients, stakeholders, suppliers, teams, and management at all organisational levels.

Highlights of Expertise

- Strategic Management & Planning
- Contract Review & Implementation
- Entrepreneurship & Self-Management
- Administration / Operations
- Financial Regulatory Compliance
- Customer Relationship Management
- Stakeholder Engagement & Collaboration
- Communication & Interpersonal Skills
- Logical Reasoning & Problem Resolution

- Team Leadership & Development
- Training, Coaching & Mentorship
- Financial Analysis & Reporting
- Change / Project Management
- Continuous Improvements
- Budget / Cost Control
- Executive Presentation
- Business Technology
- Forward-Thinking

Career Experience

ProbeCX, Healthdirect, Biggera Waters

CLIENT SOLUTIONS SPECIALIST - My Aged Care Solutions (2021 to Present)

ProbeCX, Healthdirect, Biggera Waters

CLIENT SOLUTIONS SPECIALIST - National COVID Hotline (2021 to Present)

ProbeCX Stellar-AP / ATO

CLIENT SOLUTIONS SPECIALIST - Springfield (2020 to 2021)

Sykes Westpac, Varsity Lakes

CLIENT SOLUTIONS - Business Ex / Customer Assistant (2021 to 2021)

Maintain a positive, empathetic, and professional attitude toward customers at all times and respond promptly to issues/inquiries. Document client requirements to enable the development of bespoke solutions that met specific customer needs and demands.

Key Achievements:

 Demonstrated thorough knowledge of the company's full product/service offerings to expedite response to RFIs and the resolution of issues.

Suncorp Group, Brisbane

CLIENT SOLUTIONS SPECIALIST (2020 to 2020)

Assisted in processing orders, forms, and information requests and maintained up-to-date records of customer interactions, transactions, comments, and complaints.

Key Achievements:

 Analysed and provided feedback on the efficiency of the customer service process and ensured excellent experience and satisfaction via effective ownership of customer service and professional support.

Serco-AP / ATO

CLIENT SERVICES REPRESENTATIVE - Varsity Lakes, Robina (2020 to 2020)

Collaborated with colleagues to synergise achievement of team-driven goals and targets and managed a junior Customer Service Representatives.

Key Achievements:

Dale K Ham

 Communicated with customers through various channels with responsibility for acknowledging and resolving customer complaints.

Australia Post, Northgate & Heathwood

NETWORK LOGISTICS ANALYST (Twenty-Eight Years Ending 2019)

Demonstrated operational areas and leadership skills while providing analytical, project, and managementfocused solutions to both internal and external stakeholders.

Key Achievements:

- Supported operations in Brisbane, as well as Queensland regional centres for the Australia Post Mails and Deliveries Network, which included national services.
- Administered a programme with the Infrastructure Service's senior state-based management team and work scope covered the overall policy implementation and coordination of annual management, financial, and programmes strategies.
- Oversaw cost-effective and efficient financial management and integrated robust controls to maintain all operations within set budgets.
- Accountable for Operations and Support teams' financial management, which comprised of revenue/expenditure budgets preparation and monitoring, in addition to submitting prompt monthly, quarterly, and annual management/financial reports with descriptive content and recommendations.
- Developed the division's annual/rolling plans and schedules to optimise the post's QLD IT resources and budget.
- Developed a manual spreadsheet to monitor purchasing records, resulting in increased efficiencies and reduction in overall costs to budgets YOY.
- Utilised MS Excel skills to convert data from SAP into insightful financial/statistical assessments to support informed decision-making.
- Represented the state as a champion for implementing, troubleshooting, and post-implementation review, including advanced planning and execution of the national service desk launch and training.
- Led the consistent implementation of processes and system changes in conjunction with key stakeholders and diverse business process owners.
- Designed process flow models for the launch with responsibility for reviewing current processes and integrating the same with future procedural developments.
- Facilitated collaborations and officiated meetings with Operations teams as an advocate for key stakeholders' interests.
- Worked under pressure on simultaneous tasks and multiple projects with conflicting priorities, ensuring all deliverables were accomplished on time and under budget.
- Acted as a CPA and Project Manager, which included applying networks, systems, analytical, conceptual, and problem-solving skills to implement annual management, financial plans/programmes, processes, and strategic planning.
- Streamlined commercial engagement with suppliers and vendors via proactive communication while negotiating fees and contract agreements.
- Managed HR processes and contracts for permanent, casual, and contract staff by overseeing efficient candidate selection and recruitment.
- Contributed to management and committee meetings and refined processes for high-quality selfperformance during go-live, full operations, and post-implementation review.

Education & Credentials

Bachelor of Business (Professional Accounting), University of Southern Queensland

Graduate Certificate in Management, University of Southern Queensland

CPA, Australian Society of Certified Practising Accountants

Standards-Based Project Management, DDI

Professional Development Chief / Senior Communicator - Race Control - Supercars Australia - Bathurst / Townsville / Ipswich / Gold Coast / Newcastle / Sydney; Event Assessor / Mentor - Motorsport Australia (CAMS); Chairman & Director - Australian Postal Institute.

Technical Proficiency: Microsoft Office (Word, Excel, Outlook, PowerPoint).

Dale K Ham

Affiliations: Member, Australian Society of Certified Practising Accountants; Life Memberships - Australian Postal Institute / Trinity College Board (Beenleigh) / Ormeau State Primary School / Family Radio 96five FM.

Expression of Interest Form for Assembly Committees or Task Groups

Basis of Union:

The Uniting Church recognises that responsibility for government in the Church belongs to the people of God by virtue of the gifts and tasks which God has laid upon them.

Constitution:

The Assembly shall have determining responsibility in matters of doctrine, worship, government, and discipline, including the promotion of the Church's mission, the establishment of standards of theological education, and the reception of ministers from other denominations, and is empowered to make final decisions on all matters related to the Constitution of the UCA.

Name of the Committee / Task Group:

UCA Assembly Limited

Brief description of the Mandate / Terms of Reference for this body:

Personal Information:

Affix photo here	Name: Dale Kennedy Ham CPA
	Congregation: Beenleigh Region Uniting Church
	Presbytery: South Moreton Presbytery and Moreton Rivers Presbytery Synod: Queensland

What skills and experience will you bring to the Committee / Task Group?

- CPA (Certified Practising Accountant) 1991 onwards (more than 30 years)
- Synod and Presbytery experience over a significant number of years
- Public and private business experience over 40 years
- Previous Board experience including Blue Care Finance and Audit, Christian Radio 96.5FM and Australia Postal Institute – as Chair, Deputy Chair and Chair of Finance – stretching over 30 plus years

What relevant experience have you had in the life of the Church?

Over 30 plus year's experience across the life of the Church in Queensland

What if any relevant qualifications do you have?

CPA and previous board experience - Chair, Deputy Chair, Chair of Finance, Member

Age range	Under 30		30-59		60+	
Ministry category	Lay			Ordained		
Location	Remote	Rural		Regional Cen	tre	City

What cultural and linguistic background do you have?

NA

Referees: (Please list the names and contact details of two people to act as referees for you in regard to this role)

Reverend Peter Smale	0438 450 377	MRC Chair and Beenleigh Region UC MOW
2. Dr Reverend Peter Lockhart	0412 921 242	Presbytery Chair – South Moreton
3. Reverend David Busch	0438 646 559	Presbytery Minister – South Moreton
4. Ms Michele Cochrane	0419 668 267	Presbytery Finance Officer – South Moreton

If you are not appointed to this body, are you willing for Assembly to retain a copy of this form, and to consider you for appointment to a relevant task group in the future? YES

Signature: D K Ham CPA Date: 02 September 2023

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Brief description of the Mandate / Terms of Reference for this body:

UCA ASSEMBLY LIN

ACTS AS NOMINEE FOR THE UNITING CHURCH IN AUSTRALIA IN

Affix photo here	Name:	VID CousiNs.		
See attached	(Please comple	te as relevant)		
C.V)	Congregation:	KODWING HER	5475	
	Synod:	YARRA YARRA		
What skills and expe	erience will you brin	ng to the Committee / Ta		
ANACYTICA	L ECONOMI	IC, ACCOUNTING	FINANCE SKILLS .	
HIBH Leve	L ORBANIS	ATIONAL QUE	ERSIGHT, STRATEGY	
What relevant experi	ience have you had	d in the life of the Church	h?	
	T		EREGATION, TREASU	eer.
			HODIST AND UNITING	CHUÉCHE
What if any relevant $\mathcal{R}.\mathcal{D}_{j}$ \mathcal{M}_{a}	qualifications do your	ou have? DIPEd	- AICD graduate; Y	
What if any relevant R. D, Ma Age range	qualifications do yo	ou have?	- AICD graduate; P	
What if any relevant R. D, Ma Age range	qualifications do your	ou have? DIPEd	- AICD graduate; Y	
What if any relevant	qualifications do your service Economic Under 30	ou have? DIPEd	- AICD graduate; P	
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What if any relevant R. D, Ma Age range Ministry category Location What cultural and lin Austral ALI deferees: (Please list to ble)	Under 30 Lay Remote guistic background the names and contains	Rural d do you have? SLISH act details of two people to	60+ Ordained Regional Centre (City)	is 1162

If you are not appointed to this body, are you willing for Assembly to retain a copy of this form, and to (0417399032)

Date: 4/10/2023

consider you for appointment to a relevant task group in the future? YES / NO

Signature: Deal Comment

Dr. David Cousins AM



David is an applied economist with senior public sector, academic and consulting experience. He has had considerable involvement and leadership roles in the practical application of prices regulation, competition and consumer policy. He has demonstrated an ability to effect change and achieve high performance in significant organisations. In January 2009 he was appointed a member of the Order of Australia in recognition of his contribution to consumer policy and its administration in Australia.

CURRENT POSITIONS

•	Deputy Chair, NSW Independent Review of Tolls	- April 2023
•	Clean Energy Council, Accreditation Review Panel	- Jan 2021
•	Member, Finance Committee, Uniting Church Vic/Tas	-2017
	Principal, P.I. Research Pty. Ltd. david.cousins@piresearch.com.au	-2009

PAST POSITIONS

P	PAST POSITIONS					
•	Non-executive Director, Consumer Policy Research Centre	Oct 2022 - Oct 2017				
•	Member Review Panel, Social Housing Regulation Victoria	Aug. 2022 – Oct. 2020				
•	Non-executive Director Uniting Ethical Investors Limited (U Ethical) (Chairperson Jan 2017- Dec 2020)	June 2021 - Feb 2016				

 Deputy Monitor, NSW Government Emergency Services Levy Insurance Monitor

June 2020 -June 2016

•	Deputy Chair Australian Government Migrant Workers Task Force	Feb 2018-Oct 2016
•	Panel Member, Independent Franchisee Review and Staff Claims Panel (established by 7-Eleven)	June 2016 - Sept 2015
•	Deputy Monitor, Victoria Fire Services Levy Monitor	Dec. 2014 - Dec. 2012
•	Commissioner, Victorian Taxi Industry Inquiry	Feb 2013 - May 2011
•	Professorial Fellow/Adjunct Professor Centre for Regulatory Studies, Faculty of Law Monash University (half-time)	June 2018 - July 2008
•	Commissioner, Victoria State Services Authority (half-time)	June 2011 - July 2008
•	Executive Director, Consumer Affairs, Department of Justice, Victoria Director, Consumer Affairs Victoria	June 2008 - June 2002
•	Commissioner, Australian Competition and Consumer Commission	June 2002 - June 1999
•	Professorial Fellow (part-time), Department of Economics, Monash University	Dec 1996 - June 1996
•	Director/Associate Director, KPMG Consulting Pty. Ltd.	June 1999 - Feb 1996
•	Associate Commissioner, Trade Practices Commission	1995-1990
•	Chairman, Prices Surveillance Authority	1995-1992
•	Full-time Member, Prices Surveillance Authority	1992-1989
•	Senior Economist, State Electricity Commission Victoria	1989-1988
•	Director of Research, Economic and Budget Review Committee of the Victorian Parliament	1988-1986
•	Manager, Office of the Victorian Prices Commissioner, Ministry of Consumer Affairs; Dept. of Industry, Technology and Resources	1986-1983
•	Review of the Liquor Control Act [half-time secondment]	1986-1984
•	Research Fellow, Department of Economics, University of Melbourne	1982

OTHER PAST POSITIONS

•	Trustee representing the Ministerial Council for Consumer Affairs Travel Compensation Fund	2005
•	Member, Building Advisory Council in Victoria	2011-2003
•	Member Expert Working Group advising on implementation of the National Occupational Licensing Scheme Chair Plumbing and Gas Fitting Interim Occupational Licensing Advisory Committee. (appointed by the	2009-2008
	Ministerial Council for Federal Financial Relations)	2010-2009
•	Council Member Queens College, University of Melbourne	2018-2004
•	Director and Chairman, Queens College Trust Corporation	2016-2005

ACADEMIC QUALIFICATIONS

- Doctor of Philosophy University of Manchester UK
- Master of Economics Monash University
- Diploma of Education State College of Victoria, Rusden
- Bachelor of Economics [Hons] Monash University

PROFESSIONAL BODIES

- Member, Australian Institute of Company Directors (Graduate Company Directors Course, GAICD 2019)
- Fellow, Institute of Public Administration of Australia (Victorian Division).
- Member, Economic Society of Australia and New Zealand

CONTACT DETAILS

RESIDENTIAL ADDRESS

41 Balwyn Rd. Bulleen, Victoria 3105

TELEPHONE

0409 660 170 [mobile]

E-MAIL

david.cousins@piresearch.com.au

CONSENT TO ACT AS A COMPANY OFFICEHOLDER

Proposed Company name: UCA ASSEMBLY LTO.
I hereby consent to act as the Director/Secretary [Circle] of the company upon its registration.
Personal Details:
Full name: DAVID CHARLES COUS, NS
Former name: [if applicable]
Usual residential address: 4 BALWYN RO BULLEON VIC 3103
Date of birth: $9 - 2 - 1951$.
Place of birth: HOBART [Town/City] TAGMANIA [State/Country]
Signature: Dead Com.
Printed name: DAVID C. COSSING.
Date: 4/10/23

UCA Assembly Limited Conflicts of Interest Declaration Form

Description				
Declared Conflicts	FINENCE COMMITTEE. VICTURE CANOD			
Role	HENBER			
Name	SM15000 COUSINS			

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Licensing Advisory Committee. (appointed by the Ministerial Council for Federal Financial Relations)	2010-2009
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CONTACT DETAILS

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