



Uniting Church in Australia
ASSEMBLY
Assembly Standing Committee

10 - 12 March 2023

DOCUMENT 9

Title	Risk Management Report Report to Assembly Standing Committee
Type of Paper	For Noting For Discussion
Assembly or ASC Minute	Regulation 3.7.5.2
Consultation	AFARC Assembly General Secretary and Associate General Secretary National Director, Strategic Finance and Administration
Purpose	To provide the ASC with an update to the Risk Management System and Framework of the Assembly.
Rationale & Findings Summary	<p><u>Risk Management Framework</u> The Assembly's Risk Management system is comprised of several components as is set out in the Assembly Risk Management Policy. Main components are:</p> <ul style="list-style-type: none">• <u>ASC Risk Governance Principles</u> – This document draws together the feedback from the ASC over several meetings which considered the question of “What is my/ASC’s role in Risk as a Governance Committee?” and overlay this on the regulatory requirements of such Committees.• <u>Risk Appetite Statement</u> – this statement aims to set out clearly the Assembly’s approach to taking on Risk and highlighting tolerances to risk. Refer Appendix A• <u>Risk – Dashboard and Heatmap Report</u> – High level reporting on Risk – including the Risk Register• <u>Risk Register</u> – This document looks to identify all the risks facing the Assembly in the work that it does and rates each risk (by going through a process of identifying both the inherent risk and the residual risk - after considering controls). Refer Appendix B <p><u>Feedback from November 2022 ASC</u> Feedback received from the November 2022 meeting of ASC has been taken on board.</p> <p>Risk Register: Following feedback, the following changes have been made:</p> <ul style="list-style-type: none">• MP1 – resourcing pressures due to reducing Synod grants may limit ability to fully implement Strategic Plan• MP2 – Noted the risk of Mandates and Terms of Reference not being adequately defined, understood, or complied with (especially in relation to acknowledging matters of liabilities)• OP3 – Noting the risk on the increased reliance of maintenance of historical records (especially for matters of claims)• GOV8 – This is a new risk added to the register for ASC this quarter; it notes the risk that governance bodies fail to work cohesively especially in times of crises

	<ul style="list-style-type: none"> • ORG1 – Noting the increased risk of the Church failing to respond in a unified matter <p><u>Risk Updates Generally – March 23</u></p> <p>All 5 risks noted above have been rated as significant at the residual risk level. This had the impact of increasing the percentage of risk rates High/Significant from 31% to 41% reflecting a general overall increase in the risk environment.</p> <p>The increase to the risk environment reflects the current environment especially in matters of claims and the increasing average claim value coming through. It is important when considering this increased risk profile that the National Redress Scheme is now more than 5 years through the 9-year notification period. This would hopefully indicate that claims levels to be experienced during the life of the scheme have (or are at) peak claim levels from which we would hopefully see a decline in claim to come.</p> <p>No changes are proposed to the existing, ASC endorsed, Risk Appetite Statement. (Appendix A)</p> <p><u>Workshop sessions</u></p> <p>We would also like to continue the process of breaking into small groups to again allow a deeper dive into both the Risk Papers and consider the following: (20 minutes all up).</p> <p>Review both the updated Risk Appetite and updated Risk Register as attached to the papers and consider the following</p> <ul style="list-style-type: none"> • Are there any key risks not included? • Are risk ratings reasonable and appropriate? • Are there additional controls that should be put in place.
<p>Attachments</p>	<p>Risk Management Report comprised</p> <ol style="list-style-type: none"> 1. Risk Appetite Statement – Appendix A 2. Dashboard/Heatmap Reporting of Risks - Appendix B 3. March 2023 ASC Risk Register – Appendix B 4. ASC Risk Governance Principles – Appendix C
<p>Proposals</p>	<p>That the Assembly Standing Committee:</p> <ol style="list-style-type: none"> 1. Receive the report
<p>Submitted by</p>	<p>Leo Iosifidis, National Director – Strategic Finance and Admin, The Uniting Church in Australia – National Assembly</p> <p>leoi@nat.uca.org.au 0427 546 100 9 February 2023</p>